LUFTHANSA TECHNIK LAYS THE FOUNDATION FOR FUTURE INVESTMENTS WORTH BILLIONS

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Lufthansa Technik generated earnings of more than 600 million euros in the 2025 financial year, laying the foundation for further extensive investments in the future. The company's revenue exceeded eight billion euros for the first time, reaching 8.049 billion euros at the end of the year (up 12% year-on-year). Three-quarters of revenue now comes from business with customers outside the Lufthansa Group. Adjusted EBIT amounted to 603 million euros (down 1%), roughly on par with the previous year. In addition to US tariffs, ongoing cost increases for materials and a dollar devaluation that was unfavorable for Lufthansa Technik weighed on earnings. The adjusted EBIT margin therefore declined to 7.5% (previous year: 8.5%).

Soeren Stark, CEO of the global market leader in aircraft technical services commented: “The past year presented us with very special challenges. The geopolitical changes, which were particularly marked by US tariff policy, also affected the aviation industry with its global supply chains and close international networks. However, despite all the challenges, we are confident that we will continue to grow significantly this year. Even with earnings at the previous year's level, 2025 was a further step on our multi-year growth path,” said Soeren Stark. “Despite the increasingly challenging environment, we are sticking to our earnings targets set out in Ambition 2030.“

Based on this revenue growth, Lufthansa Technik plans to increase its earnings by more than ten percent annually until the beginning of the new decade as part of its Ambition 2030 program. After

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investments in the triple-digit million euro range last year, Lufthansa Technik plans to invest more than two billion euros over the next five years in the development and expansion of new and existing facilities as well as in the company's component pool. The investments will be made in all three regions of the world – Americas, APAC (Asia/Pacific) and EMEA (Europe, Middle East and Africa).

Three new construction projects are underway at Lufthansa Technik's headquarters in Hamburg. They include additional workshop buildings for Special Aircraft Services and Aircraft Component Services. A new hydraulics workshop has already started trial operations back in November. A new warehouse and logistics center for aircraft engines and their spare parts has been put into operation at Lufthansa Technik AERO Alzey. Moreover, construction of a new production facility for the maintenance and repair of engine parts and aircraft components at the future location of Lufthansa Technik Portugal in Santa Maria da Feira, south of Porto, is progressing according to plan. The facility, which will eventually employ up to 700 people, is scheduled for completion at the end of 2027 and will expand Lufthansa Technik's repair capacities in Europe. A training center was opened in June 2025 and the qualification of the first employees has already begun.

Options for strengthening existing aircraft overhaul capacities are being examined in the APAC region. In the Americas region, the ground-breaking ceremony for a new engine facility for Lufthansa Technik Canada took place at Calgary Airport a few months ago. The planned repair workshop and integrated test stand are intended to create additional capacities in the North American market, especially for new-generation engine types. Additional capacities in the components sector are being created at Lufthansa Technik Component Services in Tulsa, USA. The facility is being expanded to enable further growth, and the service portfolio is being supplemented with additional repair services.

The company has also made progress outside its core business. With the start of the system integration phase for the German PEGASUS signal intelligence aircraft and the beginning support for the German Navy’s P-8A Poseidon maritime patrol aircraft, the Lufthansa Technik Defense brand has achieved significant success in establishing Lufthansa Technik as a partner to the armed forces, particularly the German Bundeswehr. Other new business areas, technologies, and digital solutions were also developed and expanded: The Digital Tech Ops Ecosystem, consisting of AVIATAR, flydocs, and AMOS, enables Lufthansa Technik to offer smart solutions for all aspects of technical fleet management and support. Customers with 11,000 aircraft (representing one in three aircraft worldwide) are already using services from the ecosystem.

“We are delighted that our strategy is meeting the needs of our customers,” said Soeren Stark. “Last year, we concluded new contracts with a volume of 8.8 billion euros, which for the first time were evenly distributed across all three regions of the world.” A new sales record was achieved in the APAC region. Lufthansa Technik was also in high demand among customers in the Middle East, and it was able to expand its position in the engine business on the North American market. “We would like to thank our customers for their trust and close cooperation. Special thanks also go to our employees, of course. Their commitment is what makes Lufthansa Technik's success possible.”

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